

# Bank of Chongqing, Co.,Ltd. (1963.HK) 2014 Annual Results Presentation

Hong Kong (Mar.2015)



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- **Financial Performance**
- **3** Business Overview
- 4 Risk Management



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1 Key Business Highlights

# **Key Business Highlights**



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RMB (million)	2014	2013	change (%)	2012	3 year CAGR (%)				
Net interest income	6,232	5,179	20.	3 4,150	23.3				
Net fee and commission									
income	909	645	<b>1 1</b> 41.	0 368	46.4				
Operating income	7,483	5,875	27.	4 4,657	28.0				
Profit before income tax	3,788	3,057	24	0 2,517	25.1				
Net Profit for the year attributable to shareholders	2,827	2,329	21	4 1,925	23.9				
	change								
EPS (RMB)	1.05	1.10	-0.0	5 0.95	12.4				
DPS (RMB)	0.272	0.224	0.04	8 0.07	75.9				
	change (%)								
Total assets	274,531	206,787	32	8 156,163	29.2				
Net loans and advances					10.0				
to customers	104,115	88,638		5 75,257	18.3				
Total liabilities	258,628	193,308	33.	8 147,905	28.9				
Customer deposits	167,932	148,801	12	9 114,043	23.4				
Total equity	15,903	13,479	18	0 8,258	35.1				

# **Key Business Highlights**



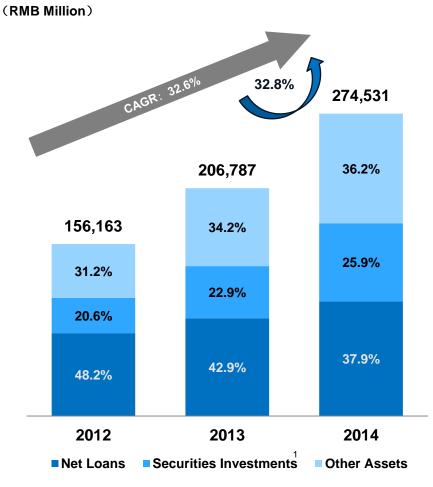
Ratio(%)	2014	2013	Change	2012
		4.00		
ROA	1.17	1.28	-0.11	1.36
ROE	19.2	21.4	-2.2	26.2
Net interest spread (NIS)	2.56	2.61	-0.05	2.66
Net interest margin (NIM)	2.81	2.81	0.00	2.85
Fee and commission income ratio	12.15	10.97	1.18	7.90
Non-performing loans ratio	0.69	0.39	0.30	0.33
Core capital adequacy ratio (CCAR)	9.63	10.82	-1.19	8.18
Capital adequacy ratio (CAR)	11.00	13.26	-2.26	11.11
Loan-to-Deposit ratio	63.39	60.82	2.57	67.20





### Solid and healthy growth of assets

#### Total assets : 2012-2014

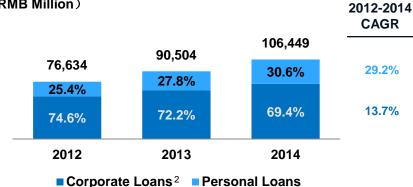


<sup>1</sup> Including loans and accounts receivable investments, available-for-sale securities and held-to-maturity securities.

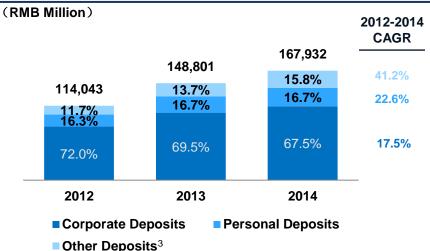
<sup>2</sup> Including discounted bills.

<sup>3</sup> Including pledged deposits held as collateral.

### Total loans: 2012-2014 (RMB Million)



### Total deposits: 2012-2014



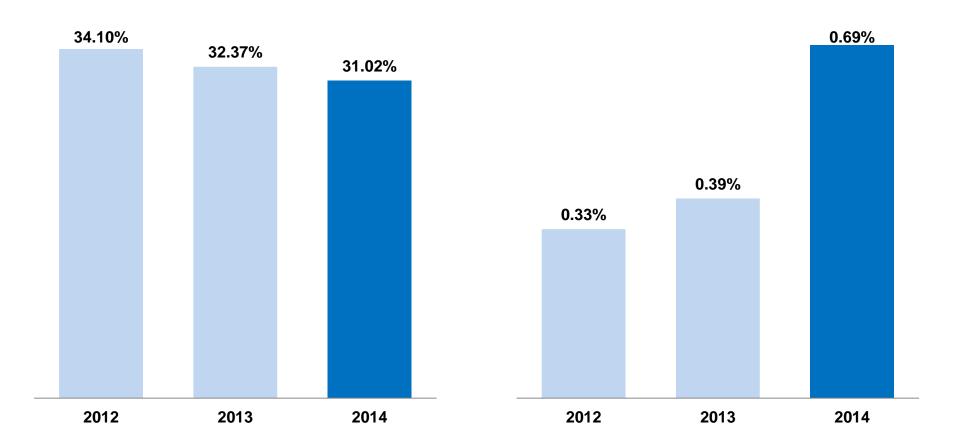


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Cost-to-income ratio<sup>1</sup>: 2012-2014

Decreasing Cost/Income ration, Below-average NPL ratio





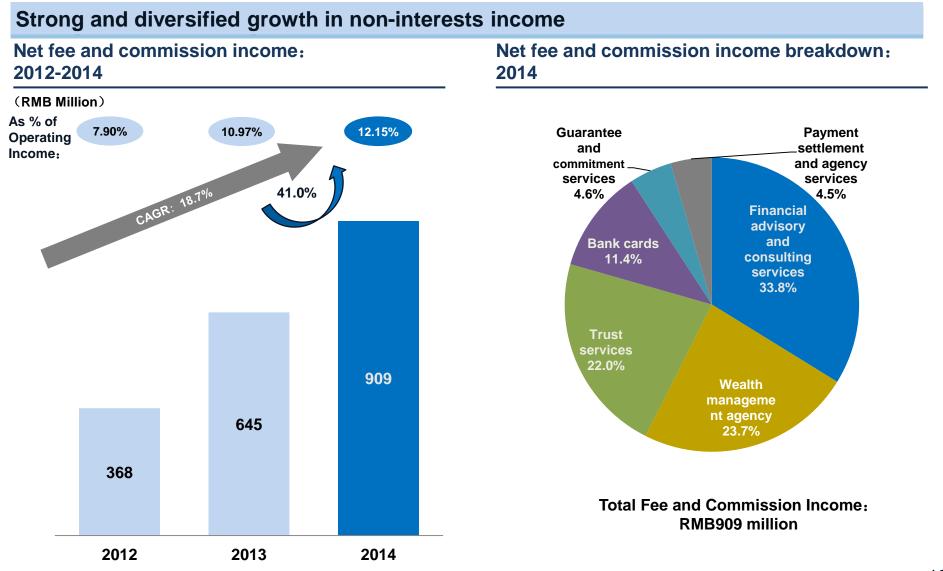
<sup>1</sup> Excluding business tax and surcharges.

2 Calculated by dividing balance of non-performing loans by total balance of loans and advances to customers.

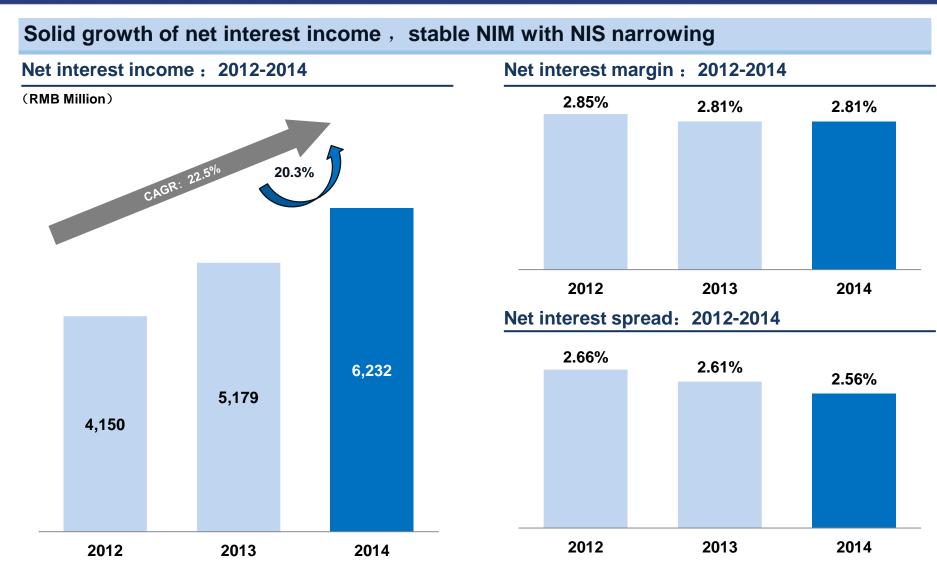
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# **Business Overview**

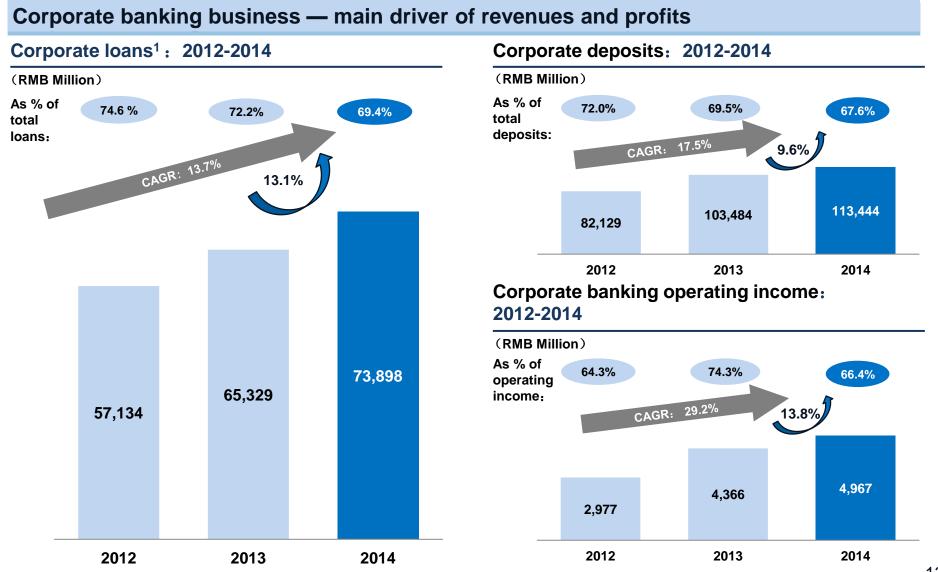
- Corporate banking business
- SME business
- Personal banking business
- Treasury operations

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# **Business Overview: Corporate banking business**

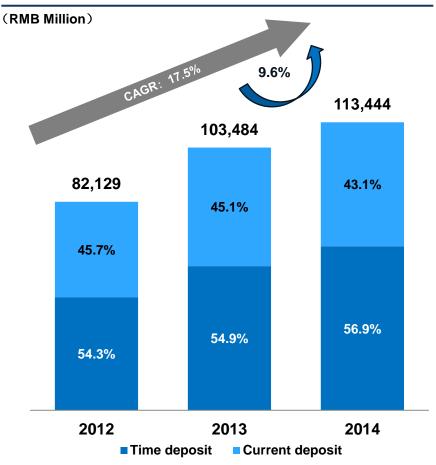






### Continue optimizing the structure of corporate deposits, provides stable funding sources

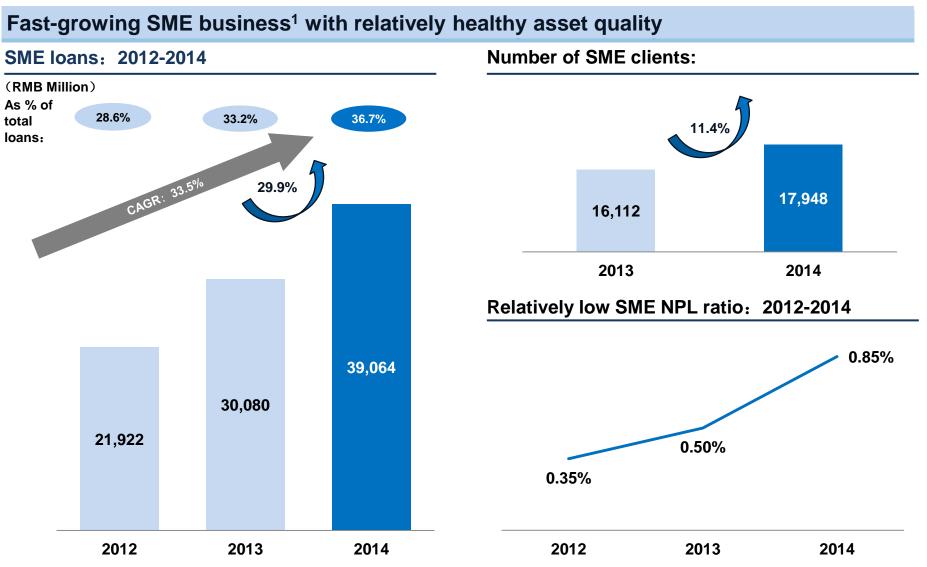
Structure of corporate deposits and growth rate: 2012-2014



Corporate deposits description:

- In order to minimize duration mismatch and stabilize deposits, we focused on attracting time deposits. As end of 2014, time deposits accounted for 56.9% of total corporate deposits.
- Fast growing corporate deposits:
- Growing customer base and expanding new customer relations.
- Full covering of 38 counties and districts of Chongqing Area since 2011.
- Three branches launched since 2008 in other 3 western Provinces (Chengdu, Sichuan Province; Guiyang, Guizhou Province; and Xi'an, Shaanxi Province).

### **Business Overview: SME business**



The amount of SME loans is from our management data. The SME loan amount calculation is SME loans included in corporate loans plus personal business loans in individual business, then minus public institution loans.

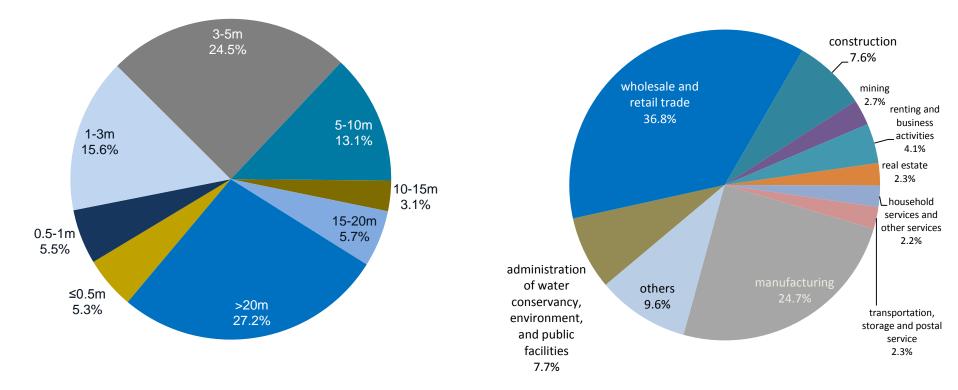
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### **Business Overview: SME business**

### Well adapted to local economy with scale & industry diversification

Breakdown by scale (2014)

Breakdown by industries (2014)

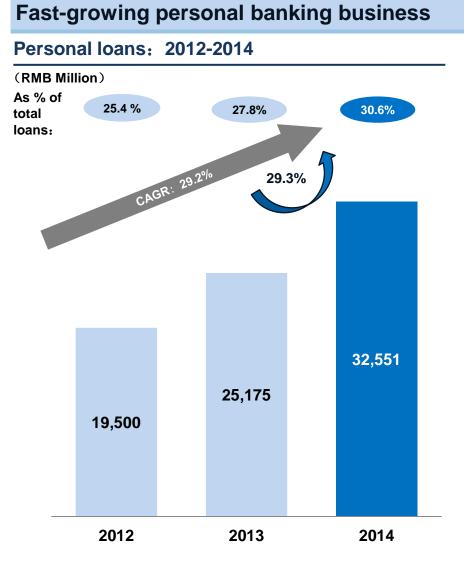


Small and micro enterprise loans 2014: RMB39.06 billion

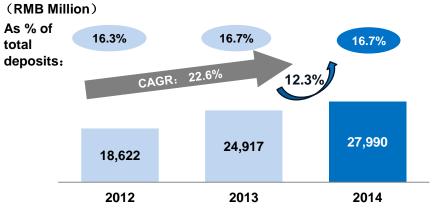
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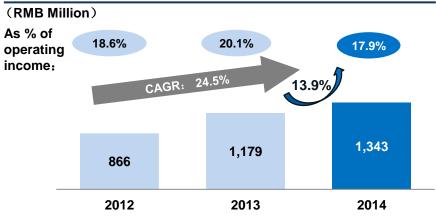
# **Business Overview: Personal banking business**



### Personal deposits: 2012-2014



### Personal operating income: 2012-2014



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# **Business Overview: Personal banking business**

### A highly efficient network established in Chongqing and Western China, satisfying Individual clients in the convenient and secure manner

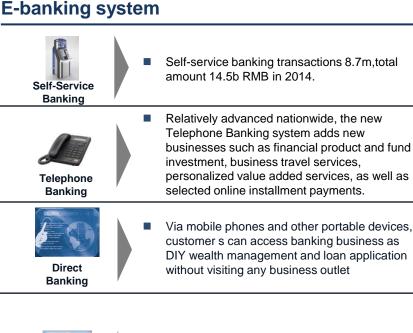
Full coverage of 38 counties and districts of Chongqing since 2011



#### Sichuan, Shanxi, Guizhou Provinces and Chongqing

- 1 headquarter biz dept
- 1 branch in Chongqing
- 1 small and micro credit center
- 120branches and sub-branches
- 85 off-site self-service bank
- 85 on-site self-service bank

- 340 ATM
- 267 CRS
- 168 Multimedia self-service terminals





 Online Banking registered a total turnover of RMB261.4bn in 2014.



- Signed the strategic cooperation agreement to introduce advanced e-business technologies
- anking
- Designing TV interface, by using remote

TV Banking

Designing TV interface, by using remote control to query, deposit and withdrawal fund in personal accounts

### Successful launch of "Direct Banking"



 BoCQ, as one of the pioneers in industry, introduced "Direct
Banking" to provide differentiated financial service to customers.

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■ Launched on July 24, 2014, our first batch products are "Le Hui Cun", "Ju Li Bao", and "DIY Loan" application. Further products will cover online wealth management, utility bills direct debiting, microconsumer lending, etc.

By the end of Dec 31,2014, there were 81,000 customers from 31 provinces nationwide, of which nearly 40,000 were using other banks' cards.

### **Business Overview: Treasury operations**

### Stable growth in treasury operations: important channel to enhance revenue sources

### Guiding principle and business types

Guiding Principle

**Business** 

Types

#### Look to maximize the financial returns of nonlending operations after satisfying our own liquidity requirement

Money market transactions

- Short-term lending (inter-bank lending and rediscounting)
- Repo and reverse repo of securities and notes

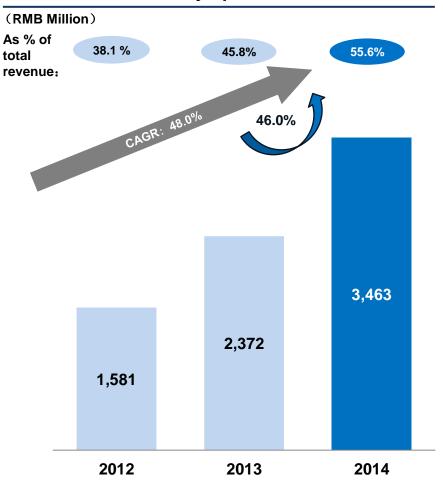
#### **Securities investment**

- Bond market (government, financial institutions and corporate bond)
- Guaranteed fixed income financial products and trust beneficiary right

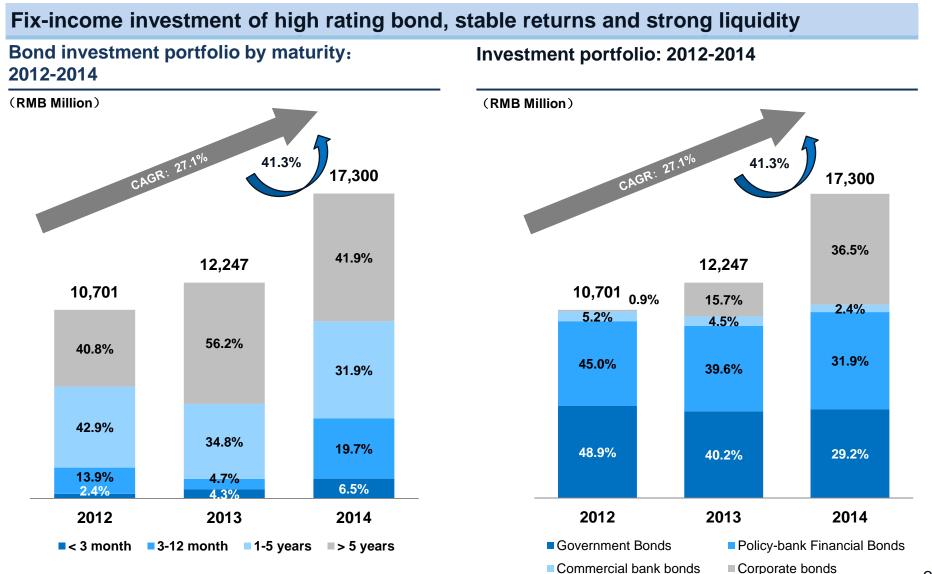
#### Wealth management

 Investment with proceeds from offering of financial products to companies and personal customers

#### Revenue from treasury operations: 2012-2014



### **Business Overview: Treasury operations**



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# Establishment of a consumer finance joint venture

### **General Situation of Consumer Finance Joint Venture**

The Board of Bank of Chongqing Co., Ltd. has approved the proposed establishment of a consumer finance joint venture by the Bank as a promoter and general contributor, together with other contributors (including Chongqing Department Store Co., Ltd). The Bank entered into the Investment Documents with the other Promoters on August 15, 2014, jointly promoting the establishment of the Consumer Finance Joint Venture. The registered capital of the Consumer Finance Joint Venture is RMB300 million, and the Bank intends to subscribe for 54 million shares of the Consumer Finance Joint Venture at a par value of RMB1 per share by way of cash, representing 18% of the registered capital of the Consumer Finance Joint Venture has been approved by China Banking Regulatory Commission (the "CBRC"), and in the process to be officially launched.

### **Consumer Finance Joint Venture Business Goal**

- Provide comprehensive consumer financial services based on internet platform, to facilitate the Bank's integration of offline retail channels with online e-commerce channels;
- Mutual sharing of Big Data in client base, risk models, etc., to create Win-Win situation;
- Facilitate the Bank's cultivation and development of the investment value of its online finance platform and achieve better returns to shareholders and investors.



### **Risk Management**

### Leading risk management philosophy

First city commercial bank to start planning of an overall risk management system based on the New Basel III

Advanced risk management system design from 3<sup>rd</sup>-party experts/advisors

Unique Risk Management System

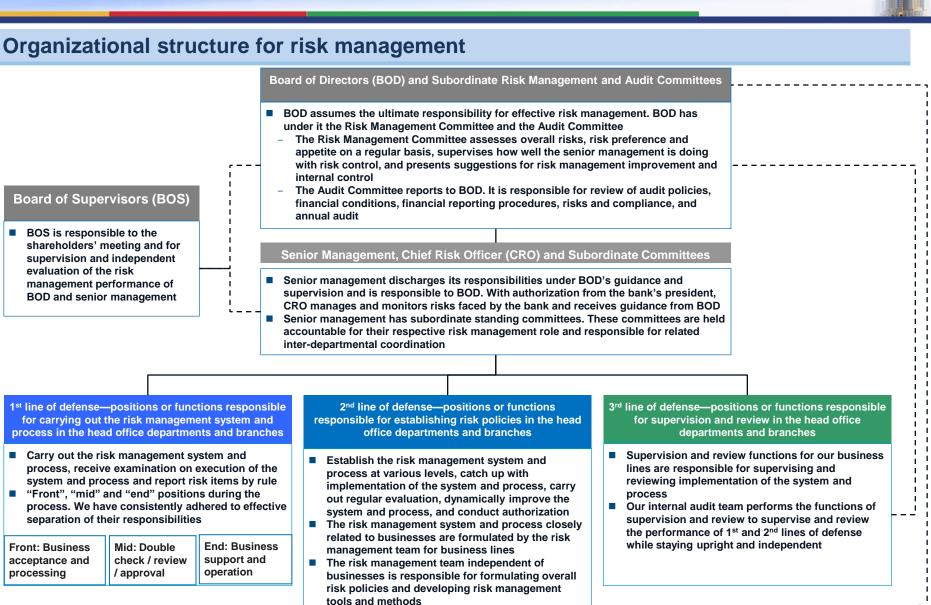
Meet the standards for overall risk management indicators

Introduce foreign strategic investors and continuously improve the risk management system

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# **Risk Management**

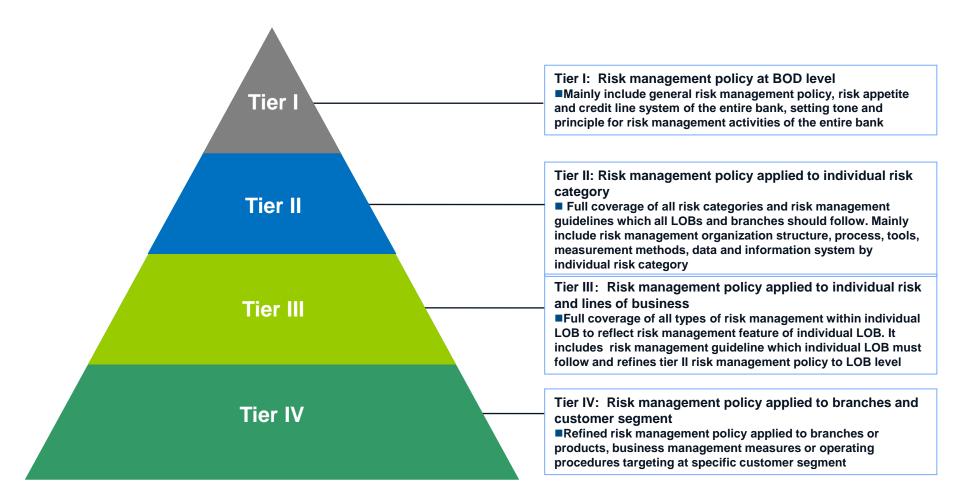


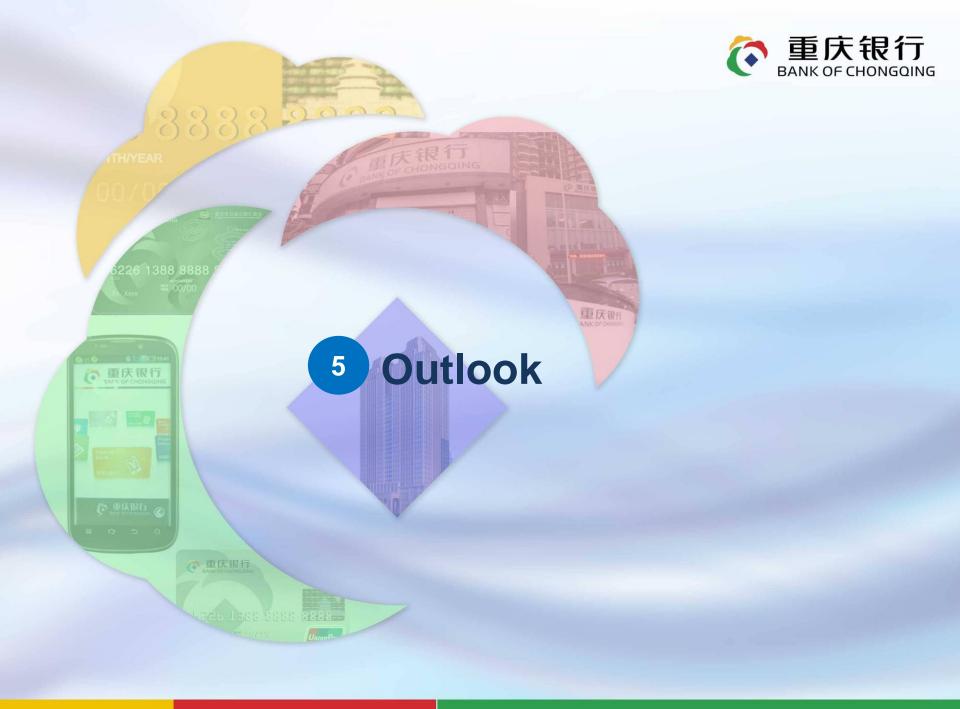


### **Risk Management**



### **Tiered risk management structure**





### **Opportunities**

Under "The New Normal", the reformation of economy and promotion of industrial structure of China will provide a strong support of the banking sector;

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The Chinese government and regulators issued a series of fiscal, monetary and regulatory policies, which are conducive to China's economy development, also reducing the systematic risk for financial and banking sectors; Especially, policies on lower financing costs, tax-cut and other preferential policies for SME business, are valuable opportunity for commercial banking sector in healthy development;

■ As the largest municipality located in Western China, directly under the central government, Chongqing had achieved the highest GDP growth rate in 2014, and is still expected to demonstrate a strong growth, much higher than the national average. In 2015, under China's **"The One Belt and One Road"** initiatives and the implementation of the strategy of the Yangtze River Economic Belt, Chongqing's economic growth would still be strong and healthy under **"The New Normal"**.

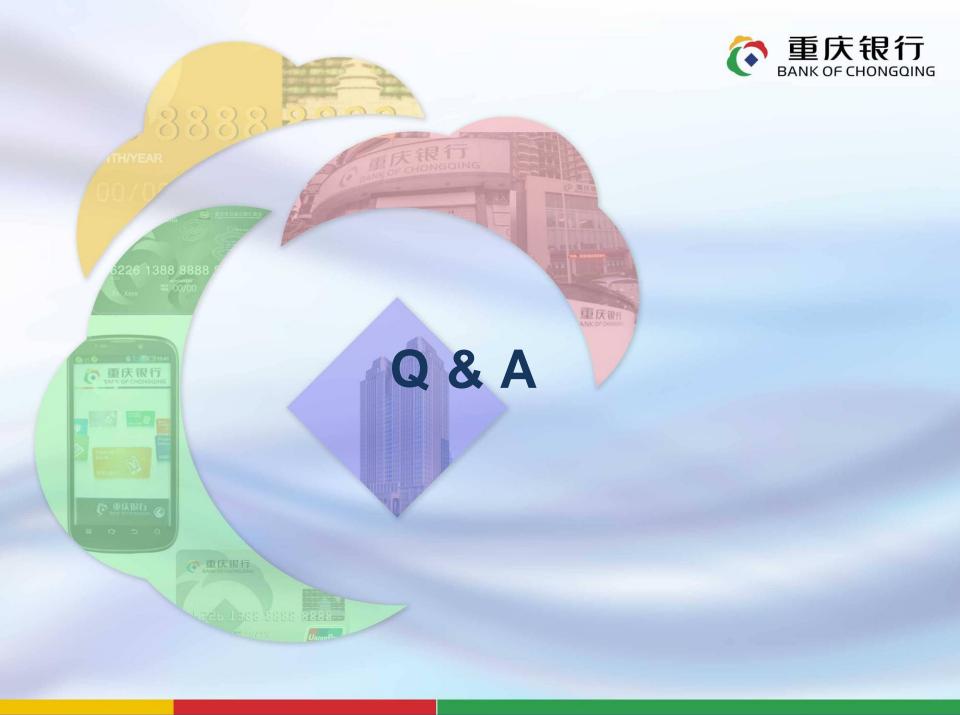
### Challenges

The world economy is under unbalanced recovery ,while comparing to high speed growth in last 3 decades , the Chinese economy will experience a normal growth;

While interest rate de-regulation in China, the NIS and NIM of the banking sector expected to be narrowed down in future;

More strict macro policies and banking industry regulations, increasing competition from new privately-run banks, and deposit-insurance-reform would bring more operation pressures against the existing banking sector;

Reinforced financial dis-intermediation as evidenced by the profound impacts from emerging e-financial business models on the traditional deposit/lending business, intensified competitions from banking industry peers and internet finance players.







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