

# Bank of Chongqing, Co.,Ltd. (1963.HK) 2015 Interim Results Presentation

Hong Kong (Aug. 2015)



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- **Financial Performance**
- **3 Business Overview**



**Risk Management** 



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# **Key Business Highlights**



RMB (million)	1H2015	1H2014	Change (%)
Net interest income	3,412	2,984	14.3
Net fee and commission income	766	455	68.4
Operating income	4,263	3,608	18.2
Profit before income tax	2,439	2,196	11.0
Net profit for the year/period attributable to shareholders	1,838	1,667	10.3
			变 动
EPS (RMB)	0.68	0.62	0.06
	Jun 30, 2015	Dec 31,2014	变动率(%)
Total assets	282,810	274,531	3.0
Net loans and advances to customers	112,995	104,115	8.5
Total liabilities	265,621	258,628	2.7
Customer deposits	181,479	167,932	8.1
Total equity	17,189	15,903	8.1

# **Key Business Highlights**



Ratio (%)	1H2015	1H2014	Change
Annualized ROA	1.33	1.55	-0.22
Annualized ROE	22.40	23.92	-1.52
Net interest spread (NIS)	2.33	2.61	-0.28
Net interest margin (NIM)	2.58	2.86	-0.28
Fee and commission income ratio	17.97	12.60	5.37
	Jun 30, 2014	Dec 31,2014	Change
Non-performing Loans ratio	0.90	0.69	0.21
Core capital adequacy ratio (CCAR)	9.84	9.63	0.21
Capital adequacy ratio (CAR)	11.16	11.00	0.16
Loan-to-Deposit ratio	63.79	63.39	0.40

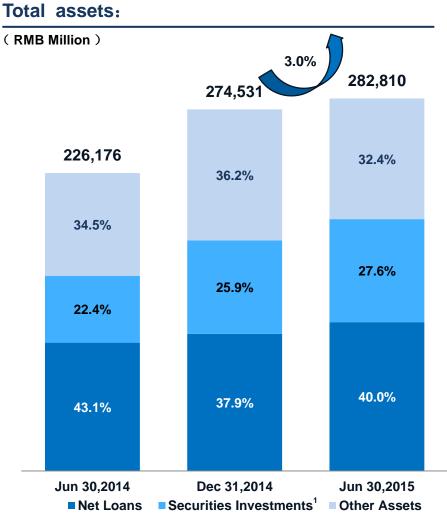




# **Financial Performance**



### Solid and healthy growth of assets

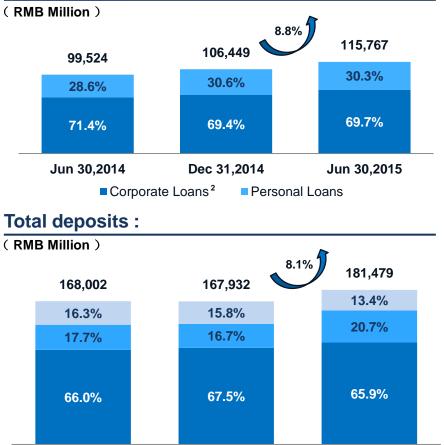


Including loans and accounts receivable investments, available-for-sale securities and held-to-maturity securities.

Including discounted bills.

<sup>3</sup> Including pledged deposits held as collateral.

# Total loans:



Jun 30,2014 Dec 31,2014
Corporate Deposits Personal Deposits

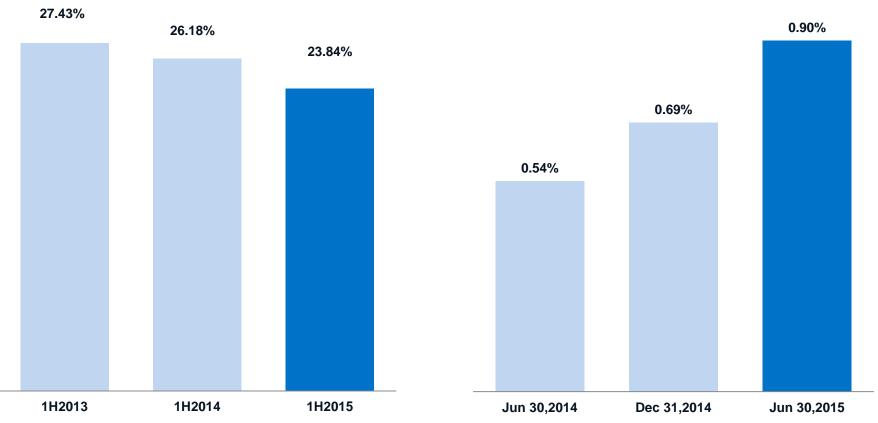
Jun 30,2015

Other Deposits<sup>3</sup>



# Decreasing Cost/Income ration, Below-average NPL ratio

#### **Cost-to-income ratio**<sup>1</sup>:



Non-performing loan ratio <sup>2</sup> :

<sup>1</sup> Excluding business tax and surcharges.

2 Calculated by dividing balance of non-performing loans by total balance of loans and advances to customers.

# **Financial Performance**

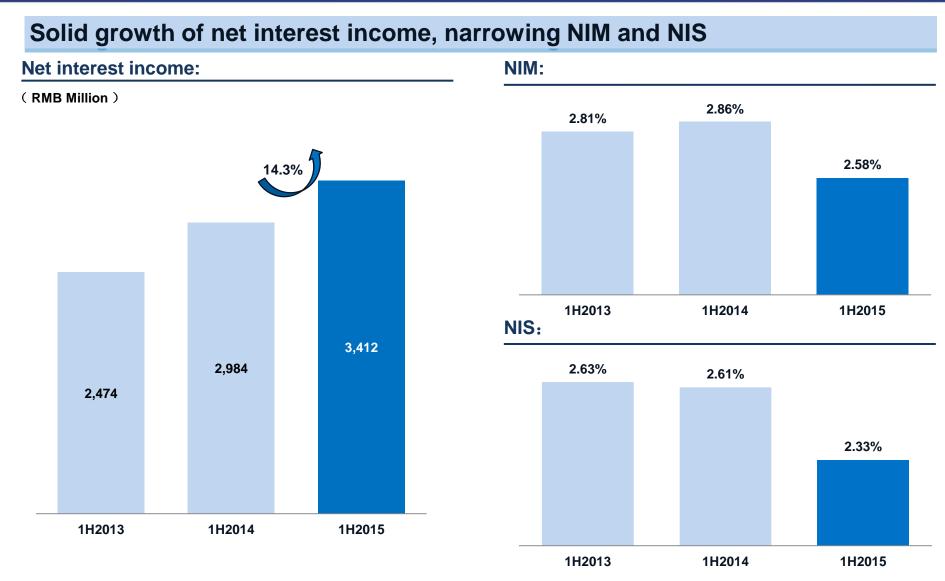
# Strong growth in non-interest income

#### Net fee and commission income breakdown: Net fee and commission income: 1H2015 (RMB Million) As % of 12.4% 12.6% 18.0% Operating Income: Guarantee and commitment services 68.4% 2.5% Bank cards 10.9% Payment Trust settlement services and agency 35.8% services 3.7% **Financial** advisory and consulting services Wealth 766 24.8% management agency 22.3% 455 367 Net Fee and Commission Income in 1H2015: RMB 766m 1H2013 1H2014

1H2015

# **Financial Performance**







#### TH/YEAR

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3

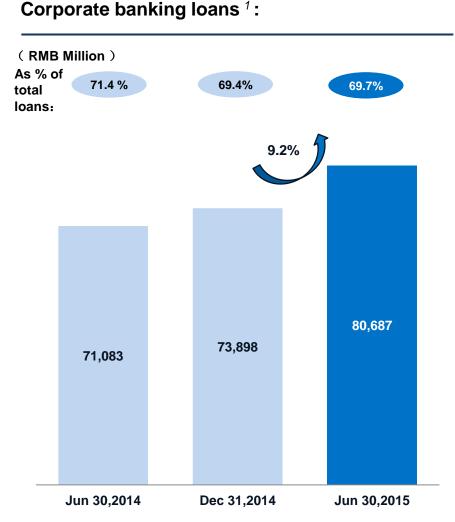
# **Business Overview**

- Corporate banking business
- SME business
- Personal banking business
- Treasury Operations

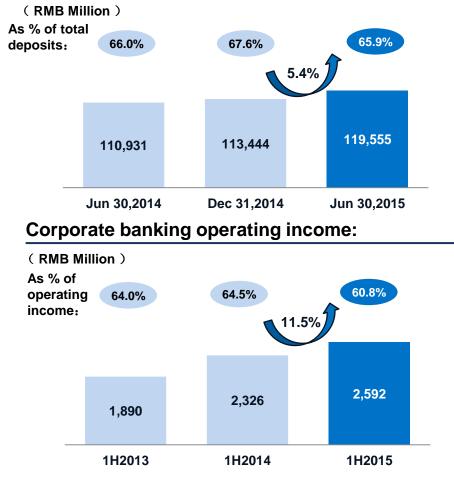


# **Business Overview: Corporate banking business**

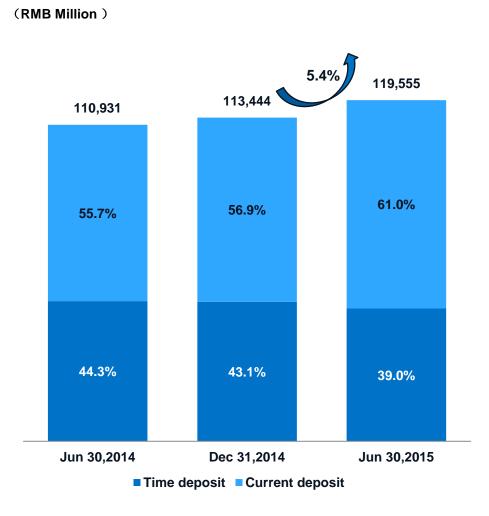
### Corporate banking business- core business, main driver of revenue and profit



#### Corporate banking deposits:



### Continue optimizing the structure of corporate deposits, provides stable funding sources



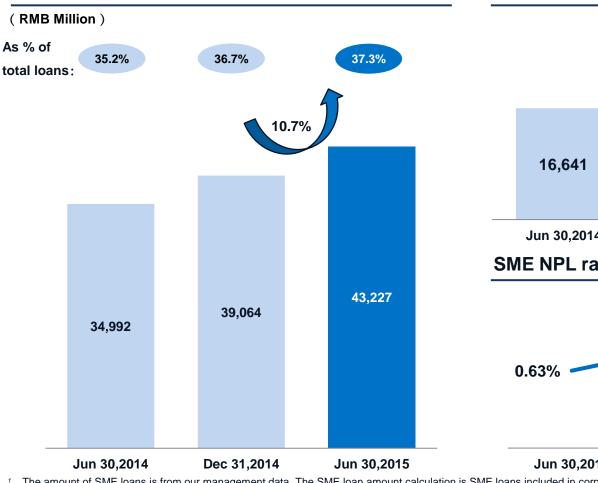
Structure of corporate deposits and growth rate:

#### Corporate deposits description:

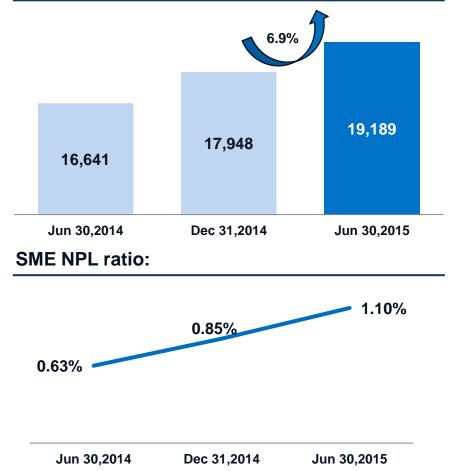
- In order to minimize duration mismatch and stabilize deposits, we focused on attracting time deposits. As end of June 2015, time deposits accounted for 61.0% of total corporate deposits.
- Fast growing corporate deposits:
- Growing customer base and expanding new customer relations.
- Full coverage of 38 counties and districts of Chongqing Area since 2011.
- Three branches launched since 2008 in other 3 western Provinces (Chengdu, Sichuan Province; Guiyang, Guizhou Province; and Xi'an, Shaanxi Province).

# Fast-growing SME business <sup>7</sup>

#### SME Loans:

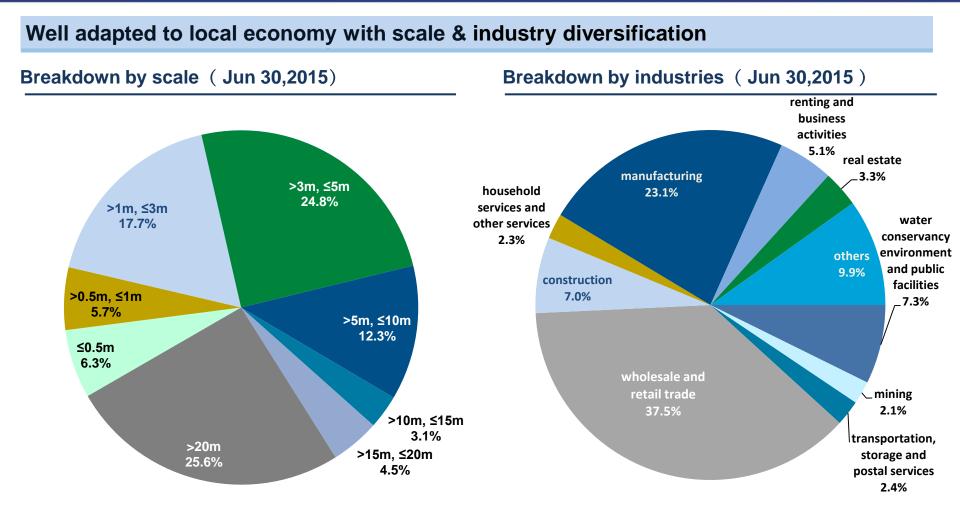


Number of SME clients:



The amount of SME loans is from our management data. The SME loan amount calculation is SME loans included in corporate loans plus personal business loans in individual business, then minus public institution loans.

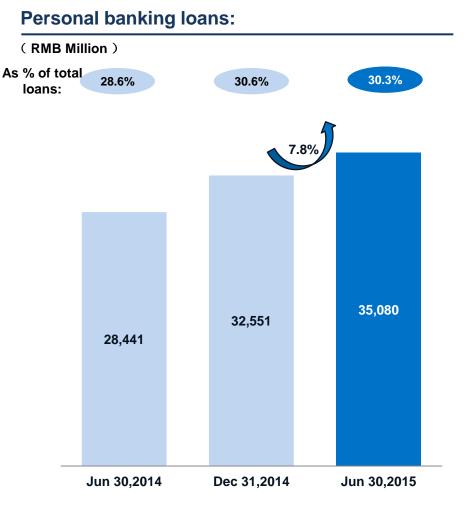
# **Business Overview: SME business**



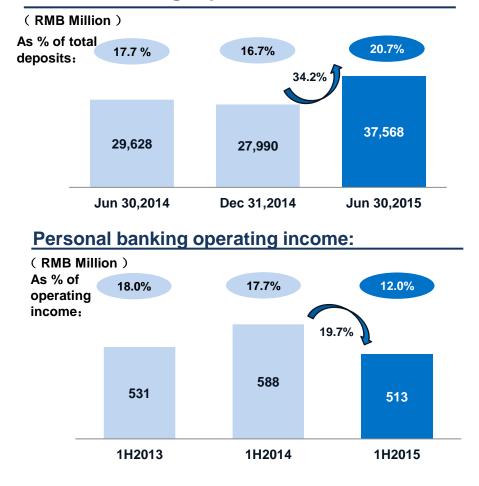
SME Loans :RMB 43.23bn

# **Business Overview : Personal banking business**

# Strong growth of personal deposits, loans and operating income

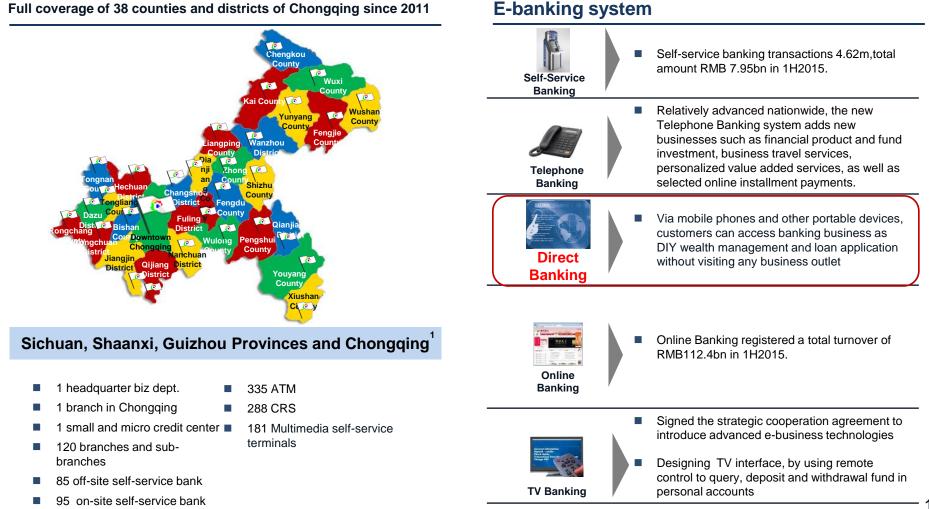


#### Personal banking deposits:



# **Business Overview: Personal banking business**

# A highly efficient network established in Chongqing and Western China, satisfying individual clients in the convenient and secure manner



# **Direct Banking**



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autonomous regions till

June 30<sup>th</sup>, 2015.

# **Business Overview: Treasury operations**

#### Stable growth in treasury operations: important channel to enhance revenue sources

#### Guiding principle and business types

Guiding Principle

**Business** 

**Types** 

#### Look for maximizing the financial returns of nonlending operations after satisfying our own liquidity requirements

Money market transactions

- Short-term lending (inter-bank lending and rediscounting)
- Repo and reverse repo of securities and notes

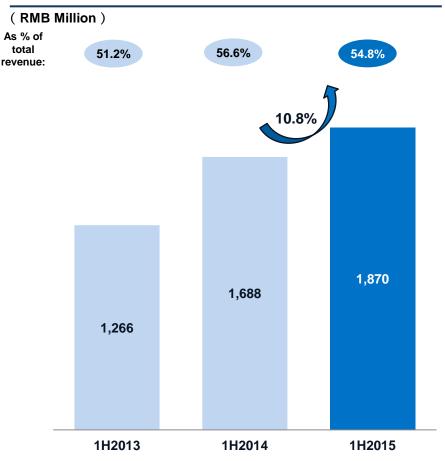
#### Securities investment

- Bond market (government, financial institutions and corporate bonds)
- Guaranteed fixed income financial products and trust beneficiary rights

#### Wealth management

 Investment with proceeds from offering of financial products to companies and personal customers

#### Net interest income from treasury operations:





#### **Basics**

- Registered capital: RMB 300mn, CQB owns 18%;
- Single loan amount: RMB 1,000 RMB 10,000;
- Current users: around 35,000.

### **Positive Effects**

- To facilitate the Bank's integration of offline retail channels under conventional operations with online ecommerce channels in the era of modern Internet finance and expedite the Bank's innovation and practices in the Internet finance business;
- To provide more comprehensive financial services to customers, expand business lines and establish a diversified business structure;
- To facilitate the Bank's cultivation and development of the investment value of its online finance platform and achieve better returns to shareholders and investors.



# **Risk Management**

## Leading risk management philosophy

First city commercial bank to start planning of an overall risk management system based on the New Basel III

Advanced risk management system design from 3<sup>rd</sup>-party experts/advisors

Unique Risk Management System

Meet the standards for overall risk management indicators

Introduce foreign strategic investors and continuously improve the risk management system

# **Risk Management**



#### **Organizational structure for risk management:**

#### Board of Directors (BOD) and Subordinate Risk Management and Audit Committees

- BOD assumes the ultimate responsibility for effective risk management. BOD has under it the Risk Management Committee and the Audit Committee
- The Risk Management Committee assesses overall risks, risk preference and appetite on a regular basis, supervises how well the senior management is doing with risk control, and presents suggestions for risk management improvement and internal control
- The Audit Committee reports to BOD. It is responsible for review of audit policies, financial conditions, financial reporting procedures, risks and compliance, and annual audit

#### **Board of Supervisors (BOS)**

BOS is responsible to the shareholders' meeting and for supervision and independent evaluation of the risk management performance of BOD and senior management

#### Senior Management, Chief Risk Officer (CRO) and Subordinate Committees

- Senior management discharges its responsibilities under BOD's guidance and supervision and is responsible to BOD. With authorization from the bank's president, CRO manages and monitors risks faced by the bank and receives guidance from BOD
- Senior management has subordinate standing committees. These committees are held accountable for their respective risk management role and responsible for related inter-departmental coordination

1<sup>st</sup> line of defense—positions or functions responsible for carrying out the risk management system and process in the head office departments and branches

- Carry out the risk management system and process, receive examination on execution of the system and process and report risk items by rule
- "Front", "mid" and "end" positions during the process. We have consistently adhered to effective separation of their responsibilities

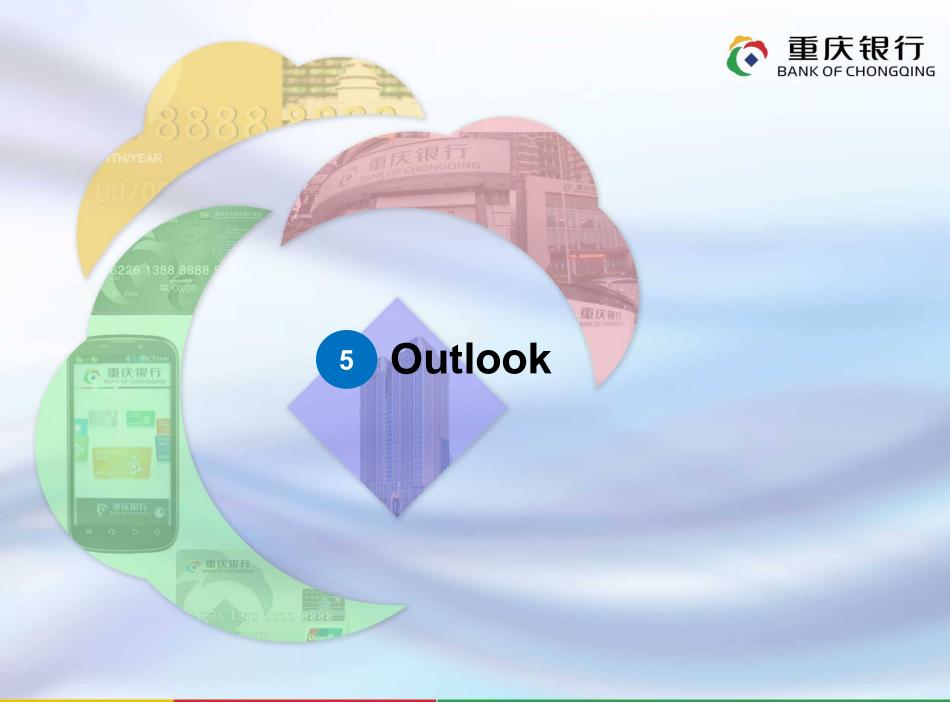
acceptance and	check / review	End: Business support and operation
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2<sup>nd</sup> line of defense—positions or functions responsible for establishing risk policies in the head office departments and branches

- Establish the risk management system and process at various levels, catch up with implementation of the system and process, carry out regular evaluation, dynamically improve the system and process, and conduct authorization
- The risk management system and process closely related to businesses are formulated by the risk management team for business lines
- The risk management team independent of businesses is responsible for formulating overall risk policies and developing risk management tools and methods

3<sup>rd</sup> line of defense—positions or functions responsible for supervision and review in the head office departments and branches

- Supervision and review functions for our business lines are responsible for supervising and reviewing implementation of the system and process
- Our internal audit team performs the functions of supervision and review to supervise and review the performance of 1<sup>st</sup> and 2<sup>nd</sup> lines of defense while staying upright and independent



# **Opportunities**

■ As the launch of "One Belt, One Road", "Internet +", "Public Entrepreneurship, Mass Innovation" by Chinese government, macro economy is showing signs of stabilization which will promote opportunities for the banking industry;

The optimizing of banking industry regulatory policy and the loosening of financial licenses will provide more operating autonomy and flexibility, thus more growth sources;

■ As the largest municipality located in Western China, directly under the central government, Chongqing benefits from the policies, markets and regional advantages in respect of China's industry restructuring and manufacturing inland moving, and Chongqing has achieved the highest GDP growth rate in 1H2015, and is still expected to demonstrate a regional growth much higher than the national average.

# Challenges

Global economy condition is still complicated and domestic economy stabilization is not yet solid, the challenge of insufficient momentum will maintain downward pressure on China's economy;

Expedited interest rate de-regulation, with NIS and NIM of the banking sector expected to continue to narrow down;

Increasingly tighter macro policies and banking industry regulations, with new competition from the promotion of privately-run banks and deposit-insurance-system against the existing banking sector;

Reinforced financial disintermediation as evidenced by the huge impact of emerging e-financial business models on the traditional deposit/lending business of the banking sector, with full competition among and across banking industry peers and internet finance players.







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